

MEETING:	Barnet Health Overview and Scrutiny Committee
DATE:	3 July 2017,
TITLE:	North London Partners in Health & Care - Sustainability and Transformation Plan
WARDS	All wards
STATUS	Public
KEY	No
URGENT	No
ENCLOSURES	North London Partners, Working together for better health and care narrative
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SUMMARY

Introduction

The *North London Partners in Health & Care Sustainability and Transformation Plan (STP)* has been produced by all the main healthcare organisations and local authorities within North Central London. It sets out plans to meet the challenges faced locally and to deliver high quality and sustainable health and care services in the years to come.

Background

Following publication of the *Case for Change* in September 2016, the draft STP was submitted to NHS England on 21st October 2016 and was published in November 2016. The draft plan was described as a 'work in progress' and we invited comments from the public and other stakeholders while we continued to develop the more detailed delivery plans.

An updated version of the draft STP was published in February 2017 to reflect the more detailed work that had taken place in advance of agreeing NHS contracts at the end of December 2016 for 2017/18 and 2018/19. A commitment was made to publish a more complete update of the STP, including an updated financial analysis by the end of April 2017.

Updated plan

The updated plan confirms the overall vision we put forward in October 2016 and reflects the detailed more granular planning which has been undertaken over the last six months. All comments received on the draft plan have been responded to and where applicable addressed in the updated plan.

The plan sets out:

- Our vision: A place where no-one gets left behind
- Our strategic framework for change covering prevention; service transformation; productivity; and enablers
- The programme governance to achieve the change
- Detailed plans for prevention; health & care closer to home; urgent & emergency care; planned care; mental health; cancer; maternity; children & young people; workforce; estates; and digital
- An updated financial analysis, including investment plans

- Our approach to communications and engagement
- Equalities analysis and impact assessment
- Conclusion and next steps

Although we are committed to publication of the STP as part of our commitment to openness and transparency, it remains a technical planning document. We will therefore also produce an updated plain English public facing summary of the plan.

In line with national thinking as set out in the *Next Steps on the Five Year NHS Forward View* document published at the end of March 2017, we have reframed the STP as a partnership of health & care organisations: *North London Partners in Health & Care*. Other London STPs have adopted a similar approach. The Communications & Engagement workstream proposed the move away from 'North Central London' as North London better reflects the identity of the area we cover. In the future we hope to be able to widen the partnership to include for example the voluntary and community sector.

Financial position

We have worked hard to identify opportunities to deliver efficiencies in the way in which we deliver health and care. This plan sets out the impact we believe we can achieve. However the plan does not yet balance the finances, either next year or by 2020/21. There are significant pressures on budgets particularly in 2017/18. We will continue to look for opportunities for further efficiencies, including one-off measures that can improve the financial position in the short run pending full implementation of the transformational changes which we plan to deliver over the next few years.

We know that this is probably not be enough to bring our plan into financial balance. To support our plan, we will continue to work with NHS England and NHS Improvement to help us to produce a set of affordable NHS plans 2017/18 as part of the *Capped Expenditure Process*. This aims to help us deliver the best possible clinical outcomes for local people within the funding available. Commissioners and providers will work together on this process through our existing STP partnership arrangements in agreeing plans, engagement, undertaking impact assessments and delivery

Any proposals from the Capped Expenditure Process will be need to be fully assured they are consistent with constitutional rights for waiting times and patient choice and to ensure that patient safety and quality is safeguarded. If any proposals are developed in relation to service reconfiguration these will be subject to full public consultation in line with our legal duties. As proposals are developed we will ensure that patients and staff are engaged throughout the planning and implementation stages of CEP.

Next Steps

Bringing health and care together in a way that is sustainable, while also making improvements to how we deliver services is challenging. The environment in which we work is constantly changing and we must be ready to respond when it does. While we are fully committed to implement the STP as set out, we know our plan will continue to evolve. There may be new opportunities we can embrace, or decisions to be made about the viability of some of the things we currently do. We will work closely with local people and communities and our staff deciding what further changes are needed and in how we implement these changes. At the heart of every decision is our commitment to deliver the health and care the people of North London expect and deserve.

RECOMMENDATIONS:

- NOTE the reframing of the STP partnership of health & care organisations: *North London Partners in Health & Care*
- NOTE the intention to produce a plain English public summary of the plan